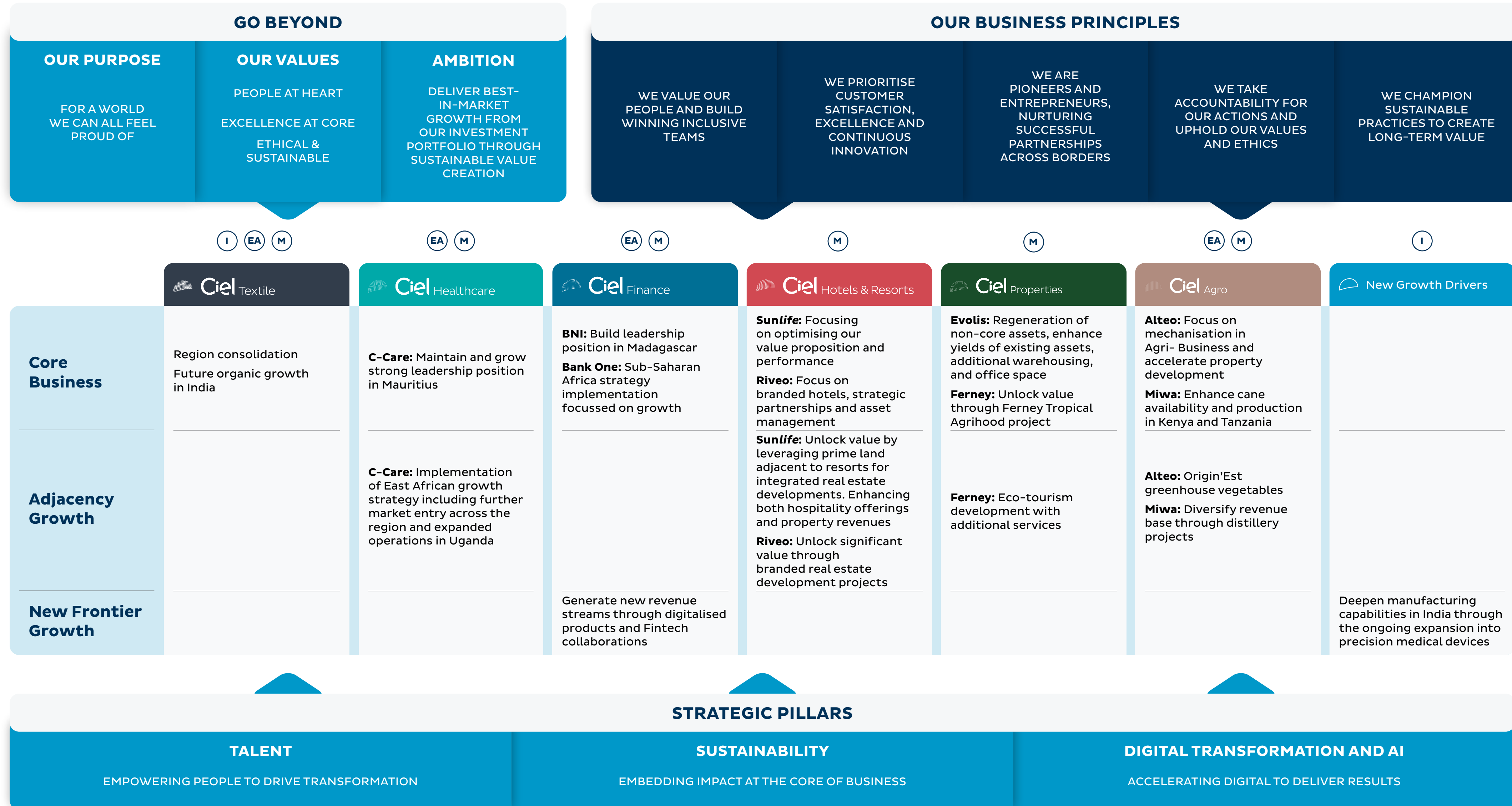


OUR STRATEGY FRAMEWORK



TO OUR SHAREHOLDERS

DRIVING VALUE CREATION THROUGH EXCELLENCE

EVOLVING THROUGH OUR SUSTAINABILITY JOURNEY

DELIVERING A SOLID PERFORMANCE

UNDERSTANDING RISK UNLOCKING OPPORTUNITIES

ENSURING A ROBUST GOVERNANCE FRAMEWORK

MEASURING OUR PERFORMANCE

EA East Africa*

I India

M Mauritius

*Note: East Africa includes Kenya, Madagascar, Tanzania & Uganda